

CASE STUDY – UNIVERSITY-BASED INITIATIVES

From Academic Centers to Independent Institutions

CLIENTS

- Refugee and Immigrations Center — UCSF
- Adolescent Sexual Health Project — Rutgers University
- Energy Justice Center — Northeastern University

THE CHALLENGE

Each initiative faced a similar question:

Are we ready to become an independent organization—and what will it take to do so successfully?

The risks were legal, political, financial, and reputational.

WSC'S ROLE

WSC advised leadership teams on **institutional transition strategy**, helping them evaluate feasibility and plan responsibly.

WHAT WE DID

- Assessed **legal, political, financial, and operational considerations**
- Evaluated governance, funding models, staffing, and partnerships
- Delivered **tailored blueprints** for next-phase growth or independence

OUTCOMES

- Provided leadership with clear, actionable decision frameworks
- Reduced risk during high-stakes institutional transitions
- Enabled informed choices about scale, structure, and sustainability

WHY IT MATTERS

This work underscores WSC's ability to guide organizations through **structural transformation**, not just programmatic growth.